



DOOLEYS
2022/23
ANNUAL REPORT

Bringing people together



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CHAIRMAN'S REPORT



JOHN MUNCE

LOOKING BACK

On behalf of the Board of Directors I submit for your approval and adoption the Annual Report for the year ending 30 June 2023. After a full year of trading following on from the previous disruptive two financial years due to the COVID-19 pandemic, it is pleasing to report the Club has traded remarkably well in a difficult environment of reduced Member services, due to building works, reduced staff numbers, and Member confidence in returning to the Club.

The financial details are provided in the Chief Executive Officer's (CEO's) Report and in the financial statements.

The Club measures success by focusing on three key areas:

- Financial performance of the Club
- The level of engagement and satisfaction achieved amongst its employees
- To make a contribution to the community

The Club's focus is to always manage its finances responsibly to remain successful well into the future. The last 12 months have been challenging for businesses, especially our Club. Cost of goods and services has escalated during the last financial year forcing the Club to re-adjust its prices.

Total income has declined significantly from \$94 million in pre-COVID 2018/19 but greater than last year's 2021/22 of \$65.4 million, resulting in a total revenue of \$85.93 million. This is an encouraging sign as it indicates that Member confidence is returning, and are supporting the Club in greater numbers.

I would like to thank our CEO and his Senior Management Team (SMT) for an outstanding effort during the last financial year, working at times under difficult circumstances ensuring that Member comfort is paramount. Juggling of facilities to include Bar and Grill Lidcombe has been difficult but successful, refurbishment of Lloyds Bistro is now complete offering Members a great setting to enjoy lunch and dinner at reasonable prices, and Members certainly enjoy Baileys Sports Bar with all sports catered for.

FROM THE BOARDROOM

Since the demolition of the Club's shops along John Street late last year, which allowed for further geotechnical investigations and the finalisation of the technical design phase of the project, Members may have noticed there has been no building activity going on at our Lidcombe Club site. The reason is that your Board and Management, along with our building consultants, are working 'behind the scenes' responding to the challenges that have been thrown at us in the form of dramatic price hikes in building materials, construction costs, and uncertainty in the building industry. We can speculate as to why it is so, but as we all know we were caught in a 'perfect storm' of COVID-19, plus the war in Ukraine resulting in cost blowouts, and supply chain issues around the world. However steady progress has been made with the early

works in the form of drainage and power infrastructure on the building site. Your Board is in discussion with our building consultants to determine the best way forward, and we anticipate movement towards a start later in the year.

Whilst this delay is most disappointing, it is best practice to analyse the situation to ensure we can move forward with confidence. I ask for your patience and understanding during the planning stage. Members deserve the best in facilities, and your Board is determined for that to happen.

CORPORATE SOCIAL RESPONSIBILITY

Our commitment to our local community and beyond continued throughout the last financial year. Our direct community contributions which includes ClubGRANTS, donations, sponsorships, community expenditure, in-kind support and much more amounted to \$2,335,255.

Our governance and sustainability expenditure which includes environmental, workplace health and safety, and corporate governance amounted to \$203,750 giving a total Corporate Social Responsibility (CSR) contribution of \$2,539,005.

DOOLEYS staff contributed 146 hours of volunteering to our local community during the last financial year.

DOOLEYS is an active contributor and leading member of our local community. Our strategic objectives in this area have been met for the financial year. This includes developing and facilitating long-term community partnerships which provide added value services and involvement in key activities and events.



From left: Mahmut Olca – Cumberland RSL Turkish Chapter, Tushit Parikh – DOOLEYS Customer Experience Manager and Mehmet Evin – Cumberland RSL Turkish Chapter.

Some examples of DOOLEYS key community partnerships and sponsorship during the last financial year include:

- **Disaster Relief Appeal**
A donation of \$50,000 to the Embassy of Turkish Disaster Relief Account, supporting our global community during the earthquake crisis in Turkey, supporting those affected by the disaster.
- **Cudal Bowling Club Donation**
A donation of \$50,000 to Cudal Bowling Club, as part of ClubsNSW, Clubs Helping Clubs Flood recovery initiative. Cudal Bowling Club was an official evacuation centre, offering food and cleaning supplies to the local community. The Club itself was devastated by the floods, and DOOLEYS also donated two truckloads of furniture to help a grateful Club and community.
- **Annual DOOLEYS Bridging Grant, The Children’s Hospital Westmead**
A donation of \$100,000 was awarded by the hospital to Dr Kavi Gowrishankar for her research into children’s cancer, by using science to make kids cancer a disease of the past.
- **Local Sporting Clubs**
Financial support to our local sporting associations and groups including Auburn District Cricket Club, Lidcombe Auburn Cycle Club, Auburn Swimming Club, Parramatta Basketball Association, Auburn Football Club and Blues Wheelchair Basketball to name a few.
- **Netball NSW Sponsorship**
DOOLEYS has held the designation of Major Partner of Netball NSW and Naming Rights Partner of the DOOLEYS Metro League for 15 consecutive years. DOOLEYS has agreed to extend the current agreement for two years, costing \$55,000 in 2023 and \$57,750 in 2024.



From left: Nathan Titmuss – DOOLEYS Chief Operating Officer, John Munce, DOOLEYS Chairman, and Colin Eisenhuth, Executive Manager – Building and Services.

CHAIRMAN'S REPORT *(continued)*

DIRECTOR TRAINING AND DUTIES

During the last financial year your Board participated in briefings, conferences, and courses conducted by the Australian Institute of Company Directors (AICD), Governance Institute of Australia (GIA) and the Club Education Institute (CEI) to fulfil our duties as Directors.

Recently the Board approved to part fund Director Anna Ryan's fees after her acceptance in the Corporate Director Certificate at Harvard Business School in Boston, United States. This is a golden opportunity for Anna to enhance her leadership skills, and improve her ability to succeed as a Director in an increasingly complex environment. The Board wishes her well in her studies at Harvard.

DOOLEYS Board takes director training and commitment to Board duties seriously, as the changing environment in business requires directors to be compliant and carry out their duties with fidelity and trust.

At the Annual General Meeting held 24 October 2022, Directors Joseph Giovenco, Tony Khoury and Anna Ryan were elected unopposed. During the last financial year, there were no changes in Directors on the Board.

THE WAY AHEAD

As we move forward towards the end of 2023, your Board is confident the Club will continue to prosper and grow in the coming years. With Member support growing in recent months, and with a start to the development of the Lidcombe site later in the year, and some development work at Regents Park Sports Club in the form of AI Fresco dining and outdoor kids play equipment which will soon be operational, and an expansion of the AI Fresco gaming area where a DA package has been put together, Members are on their way to enjoying first class facilities at both venues.

FINALLY

To our CEO David Mantle and his SMT, thank you for an outstanding effort during the last financial year in bringing home the Board's strategic objectives. To our staff, thank you for your loyal and dedicated service to ensure our Members and guests have an enjoyable experience.

To my Board colleagues, thank you for your outstanding contribution and commitment to the business. The many hours you contribute to the decision-making process enables the Board to function effectively. To our loyal Members, thank you for your support throughout the year, and especially during these difficult days, your support is valued in the Board's commitment to offer Members and guests outstanding Club facilities in the near future.

Yours Sincerely



John Munce KSS
Chairman





Telma
Customer Service Manager

Paul
Customer Service Manager

CHIEF EXECUTIVE OFFICER'S REPORT



DAVID MANTLE

Hello Members,

It is with pleasure I present the 2023 Annual Report and financial results.

After three years of COVID-19 related constraints, finally we have had a year of relatively unencumbered trading, albeit still impaired by construction related preparation.

Please see the comparative tables below which tracks the Club's recent trading performances.

	2023	2022
Lidcombe Club	13,353,567	6,003,046
Waterview Club	(128,906)	(290,109)
Regents Park Club	(38,387)	(132,464)
Health and Fitness	118,126	(202,585)
Profit on sale of Waterview Club	-	7,437,312
	13,304,400	12,815,200

SUMMARY

Lidcombe

Achieved a sound trading profit even without function trade and a relocated and reduced Lloyd's bistro capacity. Visitations and revenues are returning to pre-COVID levels.

Health and Fitness

Has returned to profitability in the second half of 22/23 with year-on-year membership growth of approximately 350. This continues to be a terrific success story and Members facility.

Regents Park

Activity and support remains very high, yet revenues have been lagging in the latter part of 22/23.

Planning

Regents Park – Members will see a flurry of activities in the upcoming year, including outdoor activation of food and beverage, and family areas. Further internal works will include upgraded bathrooms and rear foyer/entry.

Olympic Park

Unfortunately, we had to part company with the prospective developer as our timeframes could not align, and due to the Lidcombe site budget escalation. We continue to explore sites in the Sydney Olympic Park (SOP) precinct.

Waterview site officially closed 31 December 2022 with the license in hibernation pending SOP opportunities. Concord RSL license is in hibernation pending future opportunities in the Canada Bay LGA.

NSW Leagues Club amalgamation

Members approved the amalgamation at an EGM on 8 April 2021.

NSW Leagues Club Members subsequently approved to amalgamate during the financial year.

The amalgamation is contingent on DOOLEYS locating a Club site within the Sydney Olympic Park precinct, near the NSW Rugby Leagues Centre for Excellence.

This amalgamation compliments the DOOLEYS strategy to develop a presence in Sydney Olympic Park and has synergies for both organisations.

Lidcombe

The Chairman has covered this at length so I will not duplicate this other than to advise of the extensive rescoping and value engineering that has been undertaken to offset the extreme cost variations. Market conditions aside, the variations have been also due to the imposition to fully upgrade the whole existing building to new building code requirements, namely fire services and Section J, glazing/ventilation requirements, plus the need for substantial Sydney Water Services upgrades. This effectively has added \$20–\$25M to the project budget.

The revised works and plans are detailed elsewhere in this journal with the expected start date to be early 2024.

BOARD OF DIRECTORS AND CORPORATE GOVERNANCE

I take this opportunity to recognise and thank the Board for their commitment to our Club, Members, staff, and community.

On a personal note, I thank Chairman John Munce and the Board for the guidance and support provided to myself and to our staffing team.

STAFF

Yet again I am proud to praise our wonderful staff for the care and service they provide to our membership.

This is again evident through our continually high Member satisfaction results, which always rate our staff, service, and standards the highest scores and note DOOLEYS as a standard.

Congratulations, well done and thank you all.

Yours sincerely,



David Mantle
Chief Executive Officer

NOTE: Members with any questions relating to the Annual Report are asked to direct them in writing to the CEO, at least 14 days before the AGM.

STRATEGIC OBJECTIVES



Deliver high quality facilities
striving to improve the Club's facilities, products, and services.



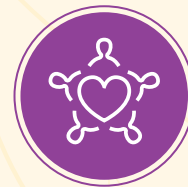
Develop a high-performance culture
investing in our people, processes, systems, and governance.



Improve performance of core business
ensuring our current systems, membership, and marketing support business objectives.



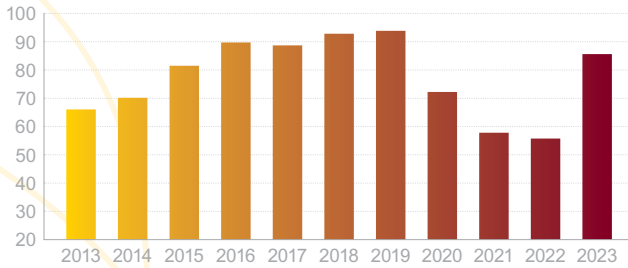
Diversification
seeking to provide profitable new facilities, services or businesses to maintain relevance.



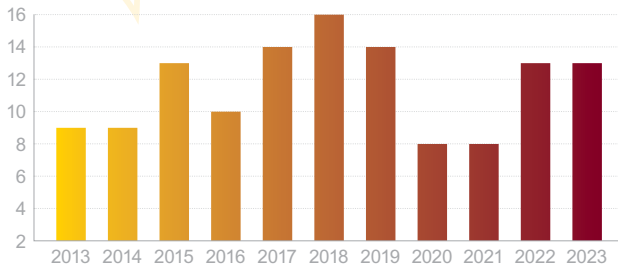
Corporate Social Responsibility
invest in community programs, partnerships and improved compliance and governance to enhance the quality of our Club and community.

CHIEF EXECUTIVE OFFICER'S REPORT *(continued)*

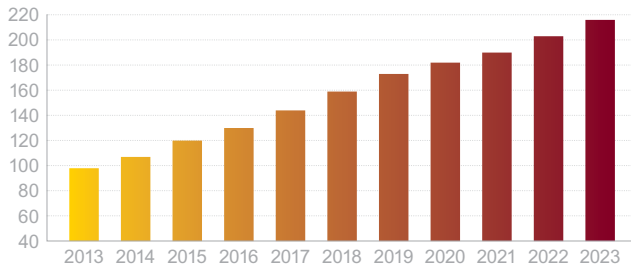
Revenue
in millions
of dollars



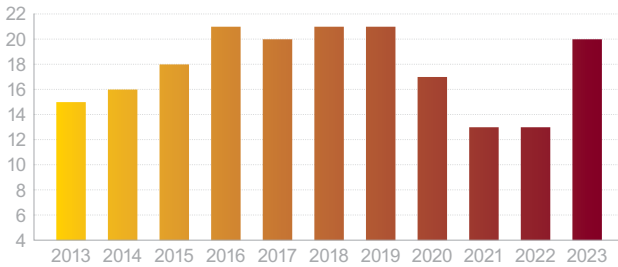
Net profit
in millions
of dollars



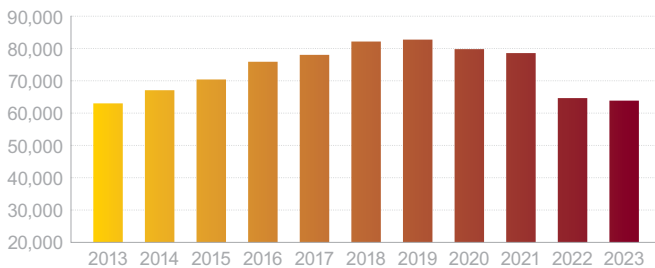
Net assets
in millions
of dollars



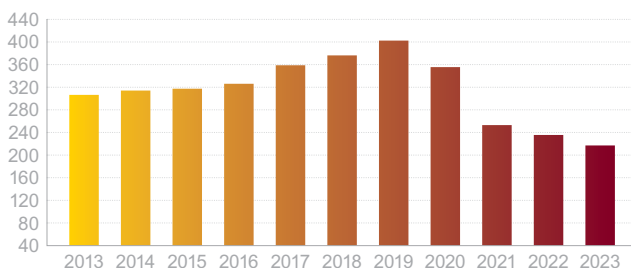
**Gaming
taxation paid**
in millions
of dollars



**Membership
numbers**



**Staff
numbers**





BOARD OF DIRECTORS



JOHN MUNCE

CHAIRMAN

KSS, B.ED, B.TCH, ADV DIP
E.E, JP

A Life Member of DOOLEYS, John joined the Club in 1970 and has been a Board Member since October 1998.

Elected Chair of the Board in November 2009, he is also Member of the Remuneration Committee, Risk Committee, Property and Development Committee, and ex-officio of the Audit Committee, Chair of both the Disciplinary Committee and Nominations Committee, and Patron of the DanceSport and Lawn Bowls intra-Clubs.

John is a Member of the Club Education Institute, a Fellow of the Australian Institute of Company Directors (FAICD) and an advocate for Director education. He holds degrees in Teaching from the University of Technology Sydney (UTS) and an Advanced Diploma in Electrical Engineering from TAFE NSW and was recognized with a Papal Knighthood in the Order of Saint Sylvester (KSS) for service to the Catholic Archdiocese of Sydney.

He has a lifelong association with the Electrical Industry, in Engineering and Consultancy, and was a lecturer in Electrical Technology at TAFE NSW.

John is committed for the Board to have a strong ongoing strategic plan in place to secure the Club's future, and to provide quality service for Members and guests along with developing and managing long-term strategic community partnerships that address identified community needs, which will provide maximum benefit to the local community.



KEVIN MORGAN

VICE CHAIRMAN,
FAICD

Kevin has served as a DOOLEYS Director for 18 years, 14 of which as Vice Chairman of the Board and holds the position of Chairman of the Property and Development Committee and is a Member of the Nominations Committee and Risk Committee. Also, a Fellow of the Australian Institute of Company Directors, Member of the Club Directors Institute, Patron of DOOLEYS Mixed Indoor Bowls, and a DOOLEYS Life Member.

Kevin finds it extremely satisfying to be involved in the decisions which benefit members, churches, hospitals, schools, sporting groups and the community in general. Kevin's father was a former DOOLEYS Chairman, so he values a privileged opportunity to continue the mix of tradition and progress, achieved by his father and his colleagues since the founding of the Club.

Kevin grew up in Lidcombe and has 47 years of DOOLEYS membership. His wife and four sons are also Members and enjoy the facilities. As a Senior Site Manager in the high-rise construction industry Kevin's experience is an asset during the continuing upgrade and expansion of DOOLEYS properties.



MICHAEL RENSHAW
FAICD, FIPA FIFA, GIA (CERT)

Michael Renshaw is originally from Lidcombe and has had a long and continuing family association with the Club. He has been a Member of the Club for 48 years and was asked to join the Board of Directors in 2003. As the son of a past Chairman of the Board, Michael was proud to have been made a Life Member in 2010 for his continued service to the Club and work on the Board. Michael has been involved in the Euchre Club for many years and sees his role as Patron as an honour and a privilege.

Michael is the Chairman of the Remuneration and Audit Committees, and a member of the Disciplinary and Property Development Committees. Michael is a member of the Club Directors Institute, a Fellow of the Australian Institute of Company Directors, a Fellow of the Institute of Public Accountants, and a Fellow of the Institute of Financial Accountants. Michael has also been elected as a Certificated Member of the Governance Institute of Australia Ltd (formally Chartered Secretaries Australia). Michael is a past Governor of the Catholic Metropolitan Cemeteries Trust (CMCT) and was Chairman of its Audit Committee and a member of its Remuneration Committee.

At an executive level, Michael is a Chief Financial Officer working full-time in the Not-for-Profit sector. Michael is a member of the Australian Tax Office Small Business Stewardship Group. Michael's career in the accounting and finance industry provides the Board with a valuable insight into the changing and challenging environment of the finance industry.

As a Director, Michael is strongly committed to the Club and takes pride in his contribution to the growth, development, prosperity, and future direction of DOOLEYS.



**CHRISTOPHER
CASSIDY**
LL.B, MAICD

Chris was appointed to the Board in 2002 and has served continuously from that time. Chris served two terms as President, an honour he truly treasures. He has been a Member of DOOLEYS for 30 years and was made a Life Member in 2010. Chris is a member of the following Board Committees: Nominations Committee; Property and Development Committee; Disciplinary Committee and the Remuneration Committee.

He is a Patron of the Camera Club, and greatly appreciates the value that these intra-Clubs make to the continued success of our great Club. Chris is a lawyer by profession and has practiced in a public and private capacity.

Chris has lived in the LGA for over 35 years and has seen the community change and evolve. DOOLEYS is highly regarded as a responsible corporate and community citizen. DOOLEYS manifests that responsibility by contributing to the community in a variety of ways by direct donations, sponsorships, and the ClubGRANTS Program. Chris sees the Club as an integral part of the community.

Chris has involved himself in voluntary work in his community including chairing a local committee voicing concerns about matters relating to amenity and wellbeing as well as involvement with a Council library committee.

Chris sees it as an honour and a privilege to be a Director on the Board at DOOLEYS. He is strongly committed to the exciting future of the Club and will continue to work to provide a safe, secure and welcoming environment for all our Members, their families and friends.

BOARD OF DIRECTORS *(continued)*



ANNA RYAN

B.A (HONS I), LL.B, GAICD,
CERTGOVNF

Anna has been a Member of DOOLEYS since 2007.

She holds a Bachelor of Arts (Hons I) and Bachelor of Laws from the University of Sydney and is a Graduate of the Australian Institute of Company Directors. Anna has also completed the Governance Institute of Australia's Certificate in Governance for Not-for-Profits.

Anna was invited to the Board in March 2019 and was elected to the Board in October 2019. Anna is the Chairperson of the Risk Committee, member of the Audit Committee, the Nominations Committee and is the Patron of the DOOLEYS Ladies Shuffleboard and DOOLEYS Ladies Indoor Bowls.

She brings over 14 years' experience in the banking and legal sectors, having worked as legal counsel for National Australia Bank, and is currently a Senior Lawyer at a leading Australian law firm.

She is a member of the NSW Law Society and the Australian Restructuring Insolvency and Turnaround Association. Anna was previously a Board Committee Member of the Women's Insolvency Network Australia (NSW Branch).

Anna is committed to social welfare and the community. In recent years, Anna volunteered as a patient liaison volunteer at the Chris O'Brien Lifehouse at RPA Hospital.

Outside of her professional commitments, Anna is a keen tennis player, playing for many years with the Berala-Carramar Tennis Association. She enjoys playing golf with the DOOLEYS Social Golf Club and has previously been nominated for DOOLEYS Sportsperson of the Year.



TONY KHOURY

B. BUS., FCPA, FGIA, FAICD

Tony has been involved in the waste and recycling industry since 1990 and is currently the Executive Director of the Waste Contractors and Recyclers Association of NSW. In this role, he deals with a range of stakeholders that affect the waste, recycling and resource recovery industry and reports to an Executive Board that is elected from across the membership. The full extent of his responsibilities can be found at www.wcra.com.au

He grew up in Lidcombe where he attended high school at Benedict College in Auburn (now Trinity Catholic College) and has many friends and family members living in the Cumberland City Council area.

Tony is a Fellow Certified Practising Accountant, a Fellow Member of the Institute of Corporate Governance, a Fellow Member of the Australian Institute of Company Directors, a Registered Tax Agent, holds a Bachelor of Business Degree, a Diploma in Corporate Management and has a Certificate IV in Training and Assessment TAE40110.

Tony served a six-year term to June 2021 as a Director of the Catholic Cemeteries Board, where he also held the position of Chair of the Audit, Governance and Risk Management Committee.

In 2013 Tony, was appointed by the Board to fill a casual vacancy as a Director of DOOLEYS Lidcombe Catholic Club. In June 2020, Tony was again approached by the Board to fill another casual vacancy and he was re-elected by the Members at the 2020 and 2022 AGMs.

Tony is Chair of the DOOLEYS Sports Council, a member of the Remuneration Committee, and the patron of several intra-Clubs including the Golf Club, the Fishing Club, the Travel Club, and the Snooker Club.

As the Management and the Board work co-operatively to deliver a multi-million-dollar refurbishment at Lidcombe, Tony understands the importance of maintaining current services, whilst planning for and delivering on an exciting new building which will benefit our Members well into the future.



JOSEPH GIOVENCO
MBA, GAICD, FGIA,
CERTGOVNPFP

A Consultant (Media and Entertainment) with over 35+ years of managed services, and infrastructure experience, providing services and guidance to industry grappling with digital transformation, innovation, and strategic management.

Invited to join DOOLEYS Board in April 2022 as Non-Executive Director, Member of the Audit Committee and Risk Committee, Patron of DOOLEYS TenPin Bowling Club. Joseph is committed to the ongoing growth and success of DOOLEYS, the delivery of premium facilities, offering quality services to Members and guests.

Joseph has Technical Qualifications, Master of Business Administration (MBA) from Macquarie University, Graduate of the Australian Institute of Company Directors (GAICD), Fellow Member of the Governance Institute of Australia (FGIA) and has a Certificate in Governance for Not-for-Profits (CertGovNPF).

Has held Senior Executive roles as Chief Engineer of Channel 9, and Chief Executive Officer of a joint venture media company and Board Member of the Australian Section of the Society of Television and Motion Picture Engineers (SMPTE), a global society of Media Professionals, Technologists and Engineers.

Joseph has been a member and chaired Remuneration, Development, Cyber Security, Risk Management and Occupational Work Health and Safety Committees.

An advocate for “whole of organisation” approach to governance, continual professional and personal development, mentoring of rising stars and making a meaningful contribution to the community.

DOOLEYS VALUES



COURAGE

Embrace situations despite fear, uncertainty or resistance



RESPECT

Value others and their differences



PROFESSIONALISM

Maintain the highest service standards



HUMILITY

Be genuine and down to earth in all interactions



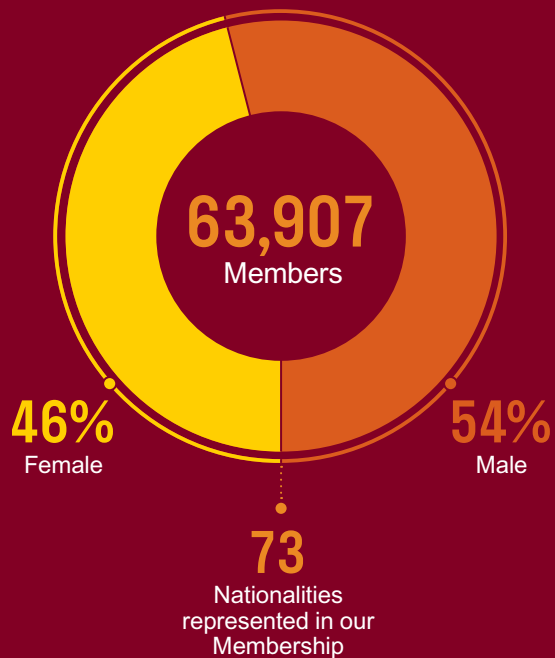
INTEGRITY

Be transparent and maintain high ethical standards



KEY ACHIEVEMENTS

OUR MEMBERS



VISITORS TO DOOLEYS VENUES



LIDCOMBE
735,509
 annual visitations

REGENTS PARK
45,000
 annual visitations

WATERVIEW
30,232
 annual visitations

**6 months of trade only due to closure December 2022.*

DOOLEYS HEALTH AND FITNESS

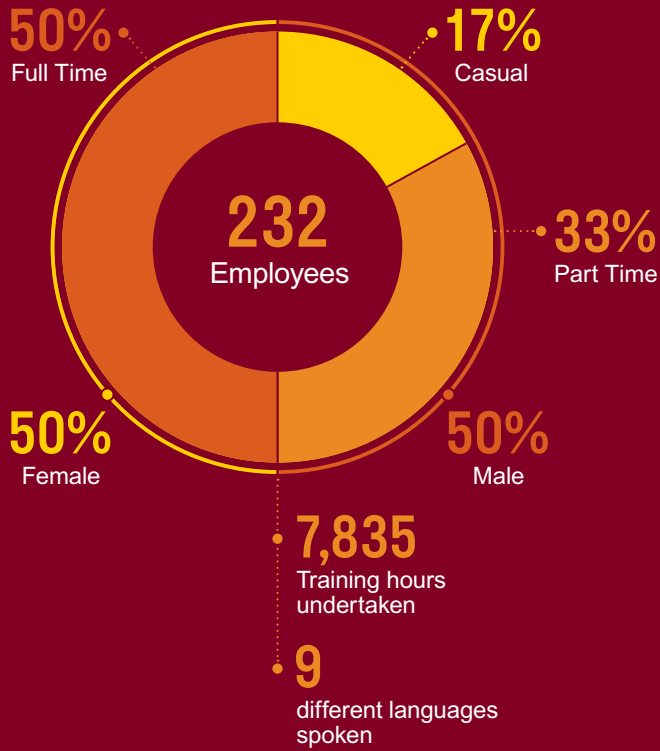


1,791
 gym Members

120,855
 annual visitations

31,443
 classes attended

OUR PEOPLE



SERVING OUR MEMBERS



• **140,399**
main meals served

• **10,484**
schnitzels sold

• **11,159**
fish and chips
servings consumed

• **29,408**
cakes consumed



• **115,871**
hot drinks served

• **40,763**
glasses and bottles
of wine served

• **159,853**
beers poured



DEVELOPMENT UPDATE

2023 has been, in many ways, a year of challenges for the delivery of our ambitious Lidcombe Club renovation and expansion project. We have faced strong headwinds, primarily in the form of serious construction cost escalation and labour shortages, which have impacted so many construction projects globally.

These cost increases forced us to reconsider our plans and undertake an extensive value management and scope reduction exercise, which in turn delayed the commencement of construction.

Whilst a project reset was necessary, our goal remained consistent, to deliver best-in-class Club facilities that our Members can be proud of. Despite a drive to reduce cost, we have strived to ensure that the same level of Member benefit is achieved. The design team sought to minimise structural modifications and excavation works and, working within the intricate constraints of the existing building, are confident that we now have a scheme that can be delivered with less disruption and on budget.

The completion of the design signals the commencement of the procurement phase and the Club's consultant cost planners, WT Associates, have begun a new tender process which will culminate in the appointment of a builder in late 2023 with works beginning early in the new year.

2024 will be an exciting time for DOOLEYS, with a flurry of construction activity likely to commence in the first quarter of the year. Whilst the construction phase is an important and long-awaited milestone, it will also bring an element of disruption, and at times frustration, for Members. Please rest assured that the Club has spent considerable time with construction experts, planning the project delivery so that this disruption is minimised. We would like to thank Members in advance for their understanding and patience.

We anticipate that the construction will be in the region of two and a half years, at the end of which a phenomenal new Club will await, including new bars, restaurants, café, children's play area, gelateria and dedicated functions and events centre. The Club will also be more energy efficient and sustainable as we play our part in achieving a greener future for the next generation.

These new facilities will herald an era of greater choice for Members, with new food offers, a wider range of entertainment and the capacity to host larger and more varied events. The future of the Club promises to be bright, and we will provide glimpses of the excitement that lies ahead throughout the construction phase via the news page on the Club website.

Keep your eye out for regular progress reports, special features and video fly-throughs of the DOOLEYS of the future which will be available through the Club's website, facebook page, and reported on regularly through the YOURS quarterly journal.

We do appreciate that this project has been a long time in the making, and we thank Members for their patience. Rest assured it will definitely be worth the wait!





Indicative Artist Impression: Corner of John and Board Street.





DOOLEYS staff L-R: Sesilia Anasi, Guy Welton, and Ian Felsch volunteering at Autism Spectrum Australia (ASPECT) Sports Carnival.

DOOLEYS FUNDING PRIORITIES





DOOLEYS IN THE COMMUNITY

SUMMARY

As we reflect on DOOLEYS accomplishments over the last financial year, the Club continued to prioritise our community support.

DOOLEYS has always recognised the importance of giving back and supporting the local community, and this year we are incredibly proud to share with Members our annual contributions.

During 2022-23, DOOLEYS contributed \$2.5 million in Corporate Social Responsibility activities directly to our local community, as well as over 146 volunteer hours as part of DOOLEYS Helping Hands Volunteer Program.

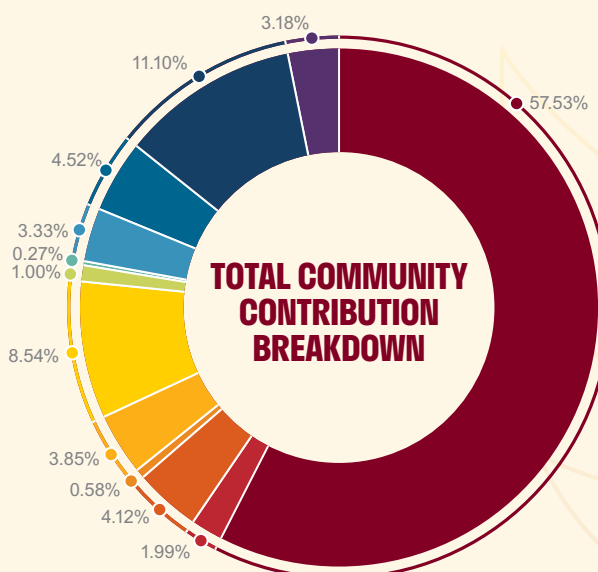
DOOLEYS Corporate Social Responsibility includes:

- 1. Direct Community Contributions** – including ClubGRANTS, Harm Minimisation, Sponsorships, Donations, and general Community Expenditure.
- 2. Governance and Sustainability Expenditure** – including Environmental Sustainability, Work Health and Safety, and Corporate Governance.

DOOLEYS aim to actively contribute to the economic and social fabric of our local community by directly contributing to initiatives and projects that fit the identified local priority areas of need.

KEY

- ClubGRANTS contributions
- Charity Housie
- Community Expenditure
- Complimentary Functions Support
- Corporate Governance
- Donations
- Environmental
- Fundraising Vouchers
- Harm Minimisation
- Intra-Clubs
- Sponsorships
- Workplace Health and Safety



COMMUNITY PARTNER SPOTLIGHT

This year DOOLEYS were proud to be recognised as finalists in the 2023 Clubs and Community Awards, hosted annually by ClubsNSW. The Award evening recognises the outstanding social contributions made by Clubs in their local communities.

We were honoured to share the inspiring stories from some of our loyal community partners who improve the lives of so many across the Education, Emergency Services, Fostering Grassroots Sports, Health Care, and Mental and Social Wellbeing award categories. Please find below a synopsis of these recipients and the Clubs support.



Australian Catholic University (ACU): DOOLEYS has had a strong relationship with ACU, supporting their students since 1995. In the past decade, DOOLEYS has supported more than 131 students at the Strathfield and North Sydney Campuses, giving those students the opportunity to pursue their dream of a tertiary education.



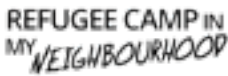
Cudal Bowling Club: In November 2022, catastrophic flooding occurred in Cudal and surrounds, which left the region in complete ruins. Many local homes were left irreparable, families displaced, some homeless, with crops washed away overnight. DOOLEYS donated \$50,000 to Cudal Bowling Club to assist in their recovery efforts and donated two trucks worth of furniture to provide some relief towards what was a very challenging time for the community of Cudal.



HARDA Swim Program: Is a comprehensive swimming and water safety program for the children of refugee and migrant families who have resettled in Western Sydney from the Horn of Africa and other CALD communities. Since 2016, DOOLEYS has supported over 500 children and their families to participate.



The Children's Hospital at Westmead: DOOLEYS has committed a \$1 Million partnership (over five years to 2026) with the Cancer Centre for Children (CCA) at The Children's Hospital at Westmead, investing in research and innovative treatments to increase the rate of children who survive cancer.



The 'Refugee Camp in My Neighbourhood' (RCIMN): Is an innovative community education project with a purpose of raising awareness about human rights, challenges refugees face, and celebrating refugee contributions to the local community. Since 2014, DOOLEYS has invested almost \$200,000 towards this project.



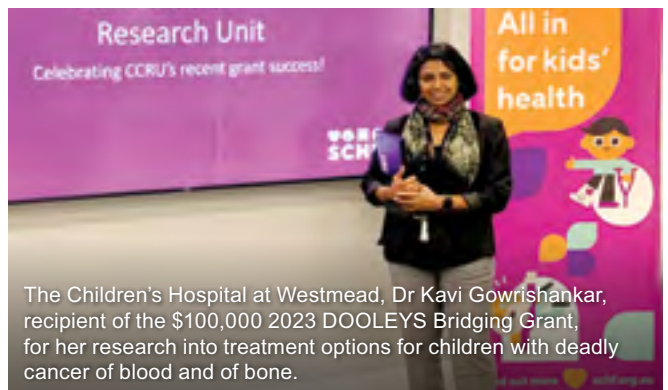
DOOLEYS Chairman John Munce with DOOLEYS 2022 Scholarship recipients Jessica Aramini and Emily Baker.



DOOLEYS employees L-R: Michael Dorner, Adit Mornyang, and Orshina Odicho presenting DOOLEYS Clubs and Community Awards finalists certificates for 2023.



Western Sydney participants of HARDA's annual comprehensive swimming and water safety program for children of refugee and migrant families.



The Children's Hospital at Westmead, Dr Kavi Gowrishankar, recipient of the \$100,000 2023 DOOLEYS Bridging Grant, for her research into treatment options for children with deadly cancer of blood and of bone.

LIST OF AFFILIATED BODIES

All those who have received support in FY23

203 Army Cadet Unit Lancer Barracks	Dandelion Support Network	Refugee Camp in my Neighbourhood
307 (City of Bankstown) Squadron –	Ephpheta Centre	Regents Park FC
Australian Air Force Cadets	Euchre Club	Regents Park Lawn Bowls Club
Accessible Diversity Service Inc	Fishing Club	Ronald McDonald House
ACU Football Club	Fitted For Work	RSPCA NSW
ADHIKA (CMEA) Inc	Golf Club	Sacred Heart Catholic Primary
African Australian Football	Good 360 Australia Limited	Westmead
Association (AAFA)	Granville Primary Principals	SAGE Community Services
Art Class	Association	(Parramatta Holroyd Family
Auburn District Cricket Club Inc	Granville South Creative and	Support Inc.)
Auburn Football Club	Performing Arts High School	Salvation Army
Auburn Police Area Command	Horn of Africa Relief and	Sebastian Foundation
Crime Prevention Unit	Development Agency	SEDA College NSW
Auburn PSSA	Harris Park Community Centre	Sefton Physical Culture Club
Australia Timor Leste Advancement	Hearing Matters Australia	Snooker and Billiards Club
Society (ATLAS)	Heartbeat Community Church	Solve-TAD Limited
Australian Catholic University	Humour Foundation	Somali Welfare and Cultural Centre
Australian Red Cross	Immaculate Heart of Mary	St Felix de Valois Parish Bankstown
Australian Youth for Amar	Sefton Parish	St Francis Social Services
Autism Community Network	Keystone Charity Golf Day	St Joachim's Catholic Primary School
Autism Spectrum Australia	Kids With Cancer Foundation	St Joachim's Parish
Ballet without Borders	Ladies Indoor Lawn Bowls	St John of God Catholic Church
Barnardos Australia	Ladies Shuffleboard	St Joseph the Worker Catholic
Be Unstoppable Foundation	Learning Links	Primary School
Beyond the Badge	Lidcombe Auburn Cycle Club	St Peter Chanel and St Joseph
Blue and Yellow Hearts	Lidcombe Public School	Parish
Blues Wheelchair Basketball	Lidcombe RSL Sub Branch	St Peter Chanel Catholic Primary
Club Ltd	Little Wings Limited	School
Bridge for Asylum Seekers	Madras Christian College Alumni	St Vincent de Paul
CADIS	Association – Sydney	Stand Tall Event
Camera Club	Max Potential	Stitching Hearts
Cancer Patients Foundation	Mercy Works Limited	Story Factory
CareFlight	MiniFit	Swim Coaches and Teachers
CASS Care Ltd	Miracle Babies Foundation	Australia – NSW Branch
Catholic Care Sydney Trust	Mixed Lawn Bowls	Sydney Children's Hospitals
Catholic Cemeteries and Crematoria	Movember Foundation	Foundation
in the Archdioceses of Sydney	Multiple Sclerosis Ltd	Table Tennis
Catholic Education Foundation	Netball NSW	Ten Pin Bowls Club
Celebration of African	Newington Gunners Soccer	The John Berne School
Australians NSW	Northcott Society	The Royal Life Saving Society NSW
Child Abuse Prevention Service	NSW Spoon Collectors Club	The Shepherd Centre
Children's Tumor Foundation	Odyssey House NSW	– For Deaf Children
Chinese Parents Association –	OzHarvest	The Social Outfit
Children with Disabilities	Parramatta Chamber of Commerce	Transplant Australia NSW
ClubsNSW Western Metropolitan	Patrician Brothers – Delany	Travel Club
Region	Foundation	Turbans 4 Australia
Collective Leisure	Precedent Productions	University of Notre Dame
Concord High School	Probus Club of Auburn	Vietnam Veterans Peacekeepers
Cudal Bowling Club	Probus Club of Regents Park	and Peacemakers Association
Cumberland Council	Rainbow Club Australia	of Australia (NSW Branch) Inc.
Cumberland Women's Health Centre	Refugee Advice and Casework	Western Auburn Masters
DanceSport	Service	Swimming Club
		Wheelchair Sports NSW

CORPORATE SOCIAL RESPONSIBILITY EXPENDITURE SUMMARY

DIRECT COMMUNITY CONTRIBUTION

ClubGRANTS contributions	\$1,460,646
Harm Minimisation	\$84,426
Complimentary Functions Support	\$14,804
Fundraising Vouchers	\$6,800
Sports Clubs Facilities	\$114,716
Sponsorships	\$281,912
Donations	\$216,874
Charity Housie	\$50,473
Community Expenditure	\$104,604
Total Direct Community Contribution	\$2,335,255

GOVERNANCE AND SUSTAINABILITY EXPENDITURE

Environmental	\$25,392
Workplace Health and Safety	\$80,630
Corporate Governance	\$97,728
Total Governance and Sustainability Expenditure	\$203,750

TOTAL CSR EXPENDITURE	\$2,539,005
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Refugee-led Tour Guide conducting a simulated 'A day in the life of a refugee' tour as part of the Refugee Camp in My Neighbourhood (RCIMN) program.



DIRECTORS' REPORT

Your Directors submit their report for the year ended 30 June 2023.

DIRECTORS

The names and details of the Club's Directors in office during the financial year and until the date of this report are as follows:

Name	Occupation	Years on Board
John Munce	Retired TAFE Teacher	25 years
Kevin Morgan	Site Manager	18 years
Christopher Cassidy	Retired Solicitor	21 years
Michael Renshaw	Accountant	20 years
Anna Ryan	Solicitor	4 years
Tony Khoury	Executive Director	3 years
Joseph Giovenco	Media, Entertainment, Telecommunications, Technology Consultant	2 years

COMPANY SECRETARY

David Mantle was appointed to the position of Company Secretary since 28 May 2007.

DIVIDENDS

The Club is a non-profit organisation and is prevented by its constitution from paying dividends.

CORPORATE INFORMATION

DOOLEYS Lidcombe Catholic Club Ltd is a company limited by guarantee that is incorporated and domiciled in Australia.

The registered office and principal place of business of the Club is 24 John Street, Lidcombe NSW 2141.

PRINCIPAL ACTIVITIES

The principal activities of the Club during the course of the financial year were the promotion of moral, intellectual, social and material welfare of the Members and to create and foster a spirit of cooperation.

There were no significant changes in the nature of the activities of the Club during the year.

MEASUREMENT OF SUCCESS

The Club measures success by focussing on three key areas:

1. The financial performance of the Club, measured through:
 - (i) Earnings before interest, tax, depreciation, amortisation, rent and donations (EBITDARD)
 - (ii) Revenue
 - (iii) Wages cost
 - (iv) Profitability
 - (v) Patron visitations
 - (vi) Return on capital employed;
2. The level of engagement and satisfaction achieved amongst its' employees,
3. To make a contribution to the community.

DOOLEYS commitment to supporting the local community remains a strategic priority and objective. Contributions have pleasingly seen growth year-on-year in areas of ClubGRANTS, sponsorship, donations, and harm minimisation activities. DOOLEYS aims to actively contribute to the economic and social fabric of the local community. This is achieved through providing support to identified local priority areas of need. In 2022–23, DOOLEYS contributed \$2.3 million directly to the local community through ClubGRANTS funding, sponsorships, local projects, charity support, in-kind assistance, and harm minimisation initiatives. DOOLEYS employees also contributed 146 volunteer hours through the DOOLEYS Helping Hands Program.

OPERATING AND FINANCIAL REVIEW

Operating results for the year

The total comprehensive income of the Club for the year ended 30 June 2023 was \$13,304,400 (2022: \$12,815,200).

	2023	2022
Lidcombe Club	13,353,567	6,003,046
Waterview Club	(128,906)	(290,109)
Regents Park Club	(38,387)	(132,464)
Health and Fitness	118,126	(202,585)
Profit on sale of Waterview Club	-	7,437,312
	13,304,400	12,815,200

SIGNIFICANT CHANGES IN THE STATE OF AFFAIRS

There have been no significant changes in the state of affairs of the Club during the year.

SIGNIFICANT EVENTS AFTER THE BALANCE DATE

There have been no significant events occurring after the balance date which may affect either the Club's operations or results of those operations or Club's state of affairs.

LIKELY DEVELOPMENTS AND EXPECTED RESULTS

Following completion of the Lidcombe Club expansion and renovation project's design and procurement process at the end of 2022, it became evident that refinements to the DA approved design would be necessary to meet the project budget, predominantly due to excessive cost escalation within the construction industry. During 2023, the design team have embarked on an extensive value management exercise to rationalise costs and will undertake a second procurement phase during Q4 2023, with the aim of commencing construction in Q1 2024. The project delay is attributable to the unforeseen impact of COVID-19 to the wider economy and associated inflationary pressures. We do, however, remain committed to the delivery of best-in-class Club and hospitality facilities of which Members can be truly proud. This project is merely the first phase of the development of the wider Lidcombe site, and we are very excited about the prospect of creating a precinct in future that enhances the local built environment and the level of amenity for the local community.

We maintain our desire to expand and operate within the Olympic Park precinct. Unfortunately, following a long period of negotiation with the developer, the proposed Club has not progressed due to a scheduling misalignment between DOOLEYS and the developer. However, we are continuing to explore opportunities within Olympic Park.

The Seniors Living and new Club proposal for the Regents Park site remains a key component of our long-term strategy, and we hope to be able to lodge a development application during 2024.

Strategically our goals remain consistent, to provide class-leading facilities for our Members and to de-risk the business through a careful diversification of our revenue streams. This long-term strategy will ultimately provide Members with an expanded range of services and an in-venue experience second to none, whilst securing the long-term future of DOOLEYS.

ENVIRONMENTAL REGULATION

The Club's operations are subjected to various environmental regulations under both Commonwealth and State legislation. The Board believes that the Club has adequate systems in place for the management of its environmental requirements and is not aware of any breach of those environmental requirements as they apply to the Club.

INDEMNIFICATION AND INSURANCE OF DIRECTORS AND OFFICERS

During or since the financial year, the Club has paid premiums in respect of a contract insuring all the directors of DOOLEYS Lidcombe Catholic Club Ltd in a manner permissible under the Corporations Act 2011. The amount of the cover cannot be disclosed due to policy conditions.

INDEMNIFICATION OF AUDITORS

To the extent permitted by law, the Club has agreed to indemnify its auditors, Ernst and Young, as part of the terms of its audit engagement agreement against claims by third parties arising from the audit (for an unspecified amount). No payment has been made to indemnify Ernst and Young during or since the financial year end.

DIRECTORS' REPORT *(continued)*

DIRECTORS' MEETINGS

The number of meetings of Directors held during the year and the number of meetings attended by each Director were as follows:

BOARD MEETINGS

Director	Board Meetings		Board Strategy Meeting	
	Held	Attended	Held	Attended
John Munce	16	16	1	1
Kevin Morgan	16	16	1	1
Christopher Cassidy	16	16	1	1
Tony Khoury	16	16	1	1
Michael Renshaw	16	15	1	1
Anna Ryan	16	15	1	1
Joseph Giovenco	16	15	1	1
Total number of meetings held during the year	16		1	

BOARD COMMITTEE MEETINGS

Director	Audit		Risk		Audit and Risk	
	Eligible	Attended	Eligible	Attended	Eligible	Attended
John Munce	2	2	3	3	2	2
Kevin Morgan	1	1	3	2	2	2
Christopher Cassidy	1	1	-	-	1	1
Tony Khoury	-	-	-	-	1	1
Michael Renshaw	2	2	3	3	2	2
Anna Ryan	2	2	3	3	2	2
Joseph Giovenco	2	2	3	3	2	2
Total number of meetings held during the year	2		3		2	

Director	Disciplinary		Nomination		Property and Development		Remuneration	
	Eligible	Attended	Eligible	Attended	Eligible	Attended	Eligible	Attended
John Munce	12	12	1	1	10	9	1	1
Kevin Morgan	-	-	1	1	10	10	-	-
Christopher Cassidy	12	12	1	1	10	10	1	1
Tony Khoury	-	-	-	-	1	1	1	1
Michael Renshaw	12	12	-	-	10	10	1	1
Anna Ryan	-	-	1	1	2	2	-	-
Joseph Giovenco	-	-	-	-	1	1	-	-
Total number of meetings held during the year	12		1		10		1	

MEMBERSHIP

The Club is a company limited by guarantee and without a share capital. The number of Members as at 30 June 2023 and the comparison with last year is as follows:

	2023	2022
Life	14	16
Ordinary	63,893	64,674
	63,907	64,690

In accordance with the Constitution of the Club, every Member of the Club undertakes to contribute an amount limited to \$4 per Member in the event of the winding up of the Club during the time that he or she is a Member or within one year thereafter.

AUDITOR INDEPENDENCE

The Directors received an independence declaration from the auditor, Ernst and Young. A copy has been included on page 30 of the report.

Signed in accordance with a resolution of the Directors.



John Munce
Director and Chairman



Michael Renshaw
Director

Sydney
22 August 2023



**Building a better
working world**

Ernst & Young
200 George Street
Sydney NSW 2000 Australia
GPO Box 2646 Sydney NSW 2001

Tel: +61 2 9248 5555
Fax: +61 2 9248 5959
ey.com/au

Auditor's independence declaration to the directors of DOOLEYS Lidcombe Catholic Club Ltd

As lead auditor for the audit of the financial report of DOOLEYS Lidcombe Catholic Club Ltd for the financial year ended 30 June 2023, I declare to the best of my knowledge and belief, there have been:

- a. No contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit;
- b. No contraventions of any applicable code of professional conduct in relation to the audit; and
- c. No non-audit services provided that contravene any applicable code of professional conduct in relation to the audit.

Ernst & Young

Mark J Conroy
Partner
22 August 2023

STATEMENT OF COMPREHENSIVE INCOME

For the year ended 30 June 2023

	Note	2023 \$	2022 \$
REVENUE			
Sale of goods and services	4(a)	83,071,584	56,029,391
Other revenue	4(b)	2,499,683	701,046
Total revenue		85,571,267	56,730,437
Other income	4(c)	360,558	8,694,691
Total income		85,931,825	65,425,128
EXPENSES			
Cost of sales		(2,552,459)	(1,726,876)
Employee benefits expenses	4(d)	(20,896,173)	(17,265,040)
Gaming machine taxes		(20,218,959)	(13,130,079)
ClubGRANTS expenses		(1,445,154)	(1,013,654)
Community services		(445,615)	(337,438)
Marketing and promotions		(4,334,956)	(2,954,545)
Repairs and maintenance		(1,795,578)	(1,313,568)
Computer maintenance		(922,715)	(495,830)
Security expenses		(2,608,450)	(1,748,387)
Cleaning expenses		(2,377,446)	(1,779,675)
Electricity and gas expenses		(834,309)	(725,275)
Rent and rates		(685,800)	(462,767)
Insurance expenses		(532,653)	(480,931)
Printing and stationery expenses		(120,983)	(61,724)
Strategic and master planning expenses		(792,104)	(1,953,896)
Donations		(216,874)	(166,278)
Finance costs	4(e)	(592,270)	(656)
Depreciation and amortisation expenses	4(f)	(7,454,870)	(4,272,937)
Other expenses	4(g)	(2,872,846)	(2,314,149)
Total expenses		(71,700,214)	(52,203,705)
Profit before income tax		14,231,611	13,221,423
Income tax expense	5	(927,211)	(406,223)
Total comprehensive income for the year		13,304,400	12,815,200

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

STATEMENT OF FINANCIAL POSITION

As at 30 June 2023

	Note	2023 \$	2022 \$
ASSETS			
Current assets			
Cash and cash equivalents	6	11,413,024	23,656,841
Term deposits	6	52,000,000	31,000,000
Trade and other receivables	7	712,130	66,512
Inventories	8	298,863	269,103
Other assets	9	438,215	327,727
Total current assets		64,862,232	55,320,183
Non-current assets			
Property, plant and equipment	10	144,240,233	143,512,852
Intangible assets	11	15,602,599	15,101,750
Total non-current assets		159,842,832	158,614,602
Total assets		224,705,064	213,934,785
LIABILITIES			
Current liabilities			
Trade and other payables	12	4,213,272	7,040,213
Income tax payable		334,478	43,531
Provisions	13	3,259,638	3,247,726
Other liabilities	14	129,428	142,531
Total current liabilities		7,936,816	10,474,001
Non-current liabilities			
Provisions	13	401,660	434,482
Other liabilities	14	273,893	238,007
Total non-current liabilities		675,553	672,489
Total liabilities		8,612,369	11,146,490
Net assets		216,092,695	202,788,295
EQUITY			
Retained earnings	15	212,215,951	198,911,551
Reserves	15	3,876,744	3,876,744
Total equity		216,092,695	202,788,295

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

STATEMENT OF CHANGES IN EQUITY

For the year ended 30 June 2023

	Retained earnings \$	Amalgamation reserve (note 15) \$	Total equity \$
At 1 July 2021	186,096,351	3,876,744	189,973,095
Total comprehensive income for the year	12,815,200	-	12,815,200
At 30 June 2022	198,911,551	3,876,744	202,788,295
At 1 July 2022	198,911,551	3,876,744	202,788,295
Total comprehensive income for the year	13,304,400	-	13,304,400
At 30 June 2023	212,215,951	3,876,744	216,092,695

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

STATEMENT OF CASH FLOWS

For the year ended 30 June 2023

	Note	2023 \$	2022 \$
OPERATING ACTIVITIES			
Receipts from customers		91,466,779	63,611,408
Payments to suppliers and employees		(74,665,907)	(49,694,267)
Interest received		1,832,348	117,473
Interest paid		(592,270)	(656)
Income tax paid (net of refund)		(636,264)	(331,467)
Net cash flows from operating activities		17,404,686	13,702,491
INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		98,691	419
Proceeds from sale of Waterview Club		-	12,120,000
Purchase of property, plant and equipment		(8,233,767)	(8,431,038)
Purchase of intangible assets	11	(500,849)	(350,000)
Payment of lease liability		(12,578)	(37,732)
(Investment in term deposits)/Proceeds from term deposits		(21,000,000)	(3,000,000)
Net cash flows generated from/(used in) investing activities		(29,648,503)	301,649
FINANCING ACTIVITIES			
Repayments of borrowings – other		-	-
Net cash flows used in financing activities		-	-
Net (decrease)/increase in cash and cash equivalents		(12,243,817)	14,004,140
Cash and cash equivalents at 1 July		23,656,841	9,652,701
Cash and cash equivalents at 30 June	6	11,413,024	23,656,841

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2023

1 CORPORATE INFORMATION

The financial report of DOOLEYS Lidcombe Catholic Club Ltd (the "Club") for the year ended 30 June 2023 was authorised for issue in accordance with a resolution of the Directors on 22 August 2023.

The Club is incorporated and domiciled in Australia as a Club limited by guarantee. In accordance with the Constitution of the Club, every Member of the Club undertakes to contribute an amount limited to \$4 per Member in the event of the winding up of the Club during the time that he or she is a Member or within one year thereafter.

The nature of the operations and principal activities of the Club are described in the Directors' Report.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of preparation

These general purpose financial statements have been prepared in compliance with the requirements of the Corporations Act 2001 and Australian Accounting Standards – Simplified Disclosures. The Club is a not-for-profit entity for the purposes of preparing these financial statements.

The financial report has been prepared on a historical cost basis. The financial statements have been prepared on a going concern basis, which contemplates the realisation of assets and the discharge of liabilities in the ordinary course of business.

The financial report is presented in Australian dollars and all values are rounded to the nearest dollar unless otherwise stated under the option available to the Club under ASIC Class Order 98/100. The Club is an entity to which the class order applies.

(b) Statement of compliance

The financial statements of the Club comply with Australian Accounting Standards – Simplified Disclosures Requirements as issued by the Australian Accounting Standards Board (AASB).

The financial report also complies with Australian Accounting Standards specific to not-for-profit entities, including Standards AASB 116 Property, Plant and Equipment, AASB 136 Impairment of Assets and AASB 1004 Contributions.

(c) Changes in accounting policy, disclosures, standards and interpretations

During the year ended 30 June 2023, the Club has reviewed all of the new and revised standards and interpretations issued by the Australian Accounting Standards Board ('AASB') that are relevant to its operations and effective for annual reporting periods beginning on or after 1 July 2022. It has been determined by the Club that there is no impact, material or otherwise, of the new and revised standards and interpretations on its business.

(d) Comparatives

Certain numbers of prior period have been reclassified to be consistent with the current year's disclosure presentation.

(e) Cash and cash equivalents

Cash and cash equivalents in the statement of financial position comprise cash at bank and in hand and short-term deposits with an original maturity of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. All the term deposits with maturity period of less than three months are included in cash and cash equivalents.

(f) Trade and other receivables

Trade receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less an allowance for impairment.

Collectability of trade receivables is reviewed on an ongoing basis. Individual debts that are known to be uncollectible are written off when identified. An impairment provision is recognised when there is objective evidence that the Club will not be able to collect the receivables.

NOTES TO THE FINANCIAL STATEMENTS *(continued)*

For the year ended 30 June 2023

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

(g) Inventories

Inventories are valued at the lower of cost and net realisable value.

Costs incurred in bringing each product to its present location and condition are accounted for as follows:

The cost of inventories is based on the first-in first-out principle, and includes expenditure incurred in acquiring the inventories and bringing them to their existing location and condition.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

(h) Property, plant and equipment

Property, plant and equipment is stated at historical cost less accumulated depreciation and any accumulated impairment losses. Such cost includes the cost of replacing parts that are eligible for capitalisation when the cost of replacing the parts is incurred. Similarly, when each major inspection is performed, its cost is recognised in the carrying amount of the plant and equipment as a replacement only if it is eligible for capitalisation. All other repairs and maintenance are recognised in the statement of comprehensive income as incurred.

Construction in progress is stated at cost, net of accumulated impairment losses and the assets. An item of construction in progress is capitalised and depreciation of an asset begins when it is available for use.

Depreciation is calculated on a straight line basis for building and declining balance basis for all other assets over the estimated useful life of the specific assets as follows:

Land – not depreciated

Buildings – over 40 years

Plant and equipment – over 2 to 40 years

Derecognition

An item of property, plant and equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of comprehensive income when the asset is derecognised.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

(i) Impairment of non-financial assets

Intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. For other non-financial assets, the Club assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Club estimates the asset's recoverable amount. Other assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. Recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets that suffered an impairment are tested for possible reversal of the impairment whenever events or changes in circumstances indicate that the impairment may have reversed.

NOTES TO THE FINANCIAL STATEMENTS *(continued)*

For the year ended 30 June 2023

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

(j) Intangible assets

Intangible assets acquired are initially measured at cost. Following initial recognition, intangible assets are carried at cost less any accumulated impairment losses. Intangible assets with indefinite useful lives are tested for impairment annually either individually or at the cash-generating unit level. Such intangibles are not amortised. The useful life of an intangible asset with an indefinite life is reviewed each reporting period to determine whether indefinite life assessment continues to be supportable. If not, the change in the useful life assessment from indefinite to finite is accounted for as a change in an accounting estimate and is thus accounted for on a prospective basis.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in profit or loss when the asset is derecognised.

(k) Trade and other payables

Trade and other payables are carried at amortised cost. They represent liabilities for goods and services provided to the Club prior to the end of the financial year that are unpaid and arise when the Club becomes obliged to make future payments in respect of the purchase of these goods and services.

(l) Interest-bearing loans and borrowings

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs.

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method.

Borrowings are classified as current liabilities unless the Club has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

(m) Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of a qualifying asset (i.e. an asset that necessarily takes a substantial period of time to get ready for its intended use or sale) are capitalised as part of the cost of that asset. All other borrowing costs are expensed in the period they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. The Club does not currently hold qualifying assets but, if it did, the borrowing costs directly associated with this asset would be capitalised (including any other associated costs directly attributable to the borrowing and temporary investment income earned on the borrowing).

(n) Provisions

General

Provisions are recognised when the Club has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Club expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the statement of comprehensive income net of any reimbursement.

Wages, salaries, annual leave and sick leave

Liabilities for wages and salaries, including non-monetary benefits and annual leave expected to be settled within 12 months of the reporting date are recognised in respect of employees' services up to the reporting date. They are measured at the amounts expected to be paid when the liabilities are settled. Liabilities for non-accumulating sick leave are recognised when the leave is taken and are measured at the rates paid or payable.

Long service leave

The liability for long service leave is recognised and measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currencies that match, as closely as possible, the estimated future cash outflows.

NOTES TO THE FINANCIAL STATEMENTS *(continued)*

For the year ended 30 June 2023

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

(o) Revenue from customer contract

(i) Sale of goods and services

Revenue from the sale of goods comprises of revenue earned from the provisions of beverage, catering and other goods sold. The revenue is recognised when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Club expects to be entitled in exchange for those goods or services. The Club has generally concluded that it is the principle in its revenue arrangements.

(ii) Interest income

Revenue is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

(iii) Rental revenue

Rental income from investment properties is accounted for on a straight-line basis over the lease term. Contingent rental income is recognised as income in the periods in which it is earned. Lease incentives granted are recognised as an integral part of the total rental income.

(iv) Revenue received in advance

Members can pay their subscription on an annual or 5-year basis. Members' subscriptions paid on a 5-year basis are amortised over the period of subscription.

(p) Income tax

The Income Tax Assessment Act 1997 (Amended) provides that under the concept of mutuality, Clubs are only liable for income tax on income derived from non-Members and from outside entities. Current tax assets and liabilities for the current period are measured at the amount expected to be recovered from or paid to the taxation authorities based on the current period's taxable income. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the reporting date.

(q) Other taxes

Revenues, expenses and assets are recognised net of the amount of GST except:

- when the GST incurred on a purchase of goods and services is not recoverable from the taxation authority, in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable;
- receivables and payables, which are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position.

Cash flows are included in the statement of cash flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the taxation authority is classified as part of operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the taxation authority.

(r) Members' mortality benefits

Upon the death of an ordinary Member who was admitted as a Member before 31 October 2008, a benefit of up to \$200 is payable. The Club's policy is to recognise the benefits as an expense in the statement of comprehensive income as they are paid out.

NOTES TO THE FINANCIAL STATEMENTS *(continued)*

For the year ended 30 June 2023

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

(s) Leases

The Club assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Club applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Club recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

Right-of-use asset

The Club recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

If ownership of the leased asset transfers to the Club at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment.

Lease liability

At the commencement date of the lease, the Club recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Club and payments of penalties for terminating the lease, if the lease term reflects the Club exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Club uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

Short-term leases and leases of low-value assets

The Club applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

(t) Current versus non-current classification

The Club presents assets and liabilities in the statement of financial position based on current/non-current classification. An asset is current when it is:

- (i) Expected to be realised or intended to be sold or consumed in the normal operating cycle
- (ii) Held primarily for the purpose of trading
- (iii) Expected to be realised within 12 months after the reporting period

Or

- (iv) Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period

All other assets are classified as non-current.

NOTES TO THE FINANCIAL STATEMENTS *(continued)*

For the year ended 30 June 2023

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

(t) Current versus non-current classification *(continued)*

A liability is current when:

- (i) It is expected to be settled in the normal operating cycle
- (ii) It is held primarily for the purpose of trading
- (iii) It is due to be settled within 12 months after the reporting period

Or

- (iv) There is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period

The terms of the liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.

The Club classifies all other liabilities as non-current.

3 SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of the Club's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

Judgements

In the process of applying the Club's accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognised in the financial statements:

Capitalisation of property, plant and equipment

At initial recognition of an item of property, plant and equipment, the Club determines whether the asset meets the recognition criteria including determining that it is probable that future economic benefits associated with the item will flow to the Club taking into consideration the nature of the asset, its intended use and whether the completion of the asset is probable.

Operating lease commitments – Club as lessor

The Club has entered into property leases on its property portfolio. The Club has determined, based on an evaluation of the terms and conditions of the arrangements, such as the lease term not constituting a substantial portion of the economic life of the commercial property, that it retains all the significant risks and rewards of ownership of these properties and accounts for the contracts as operating leases.

Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Club based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Club. Such changes are reflected in the assumptions when they occur.

Impairment of non-financial assets

The Club assesses impairment of all non-financial assets at each reporting date by evaluating conditions specific to the Club and to the particular asset that may lead to impairment. These include economic and political environments and business expectations. If an impairment trigger exists the recoverable amount of the asset is determined. Management do not consider that any triggers for impairment testing have been significant enough and as such these assets have not been tested for impairment in this financial period.

NOTES TO THE FINANCIAL STATEMENTS *(continued)*

For the year ended 30 June 2023

3 SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS *(continued)*

Useful life of property, plant and equipment

The Club determines the estimated useful lives and related depreciation charges for its property, plant and equipment. The useful lives could change significantly as a result of technical innovations or some other events. The depreciation charge will increase where the useful life is less than the previously estimated life, or technically obsolete or non-strategic assets that have been abandoned will be written off.

Taxes

The Club's accounting policy for taxation requires management's judgement as to the types of arrangements considered to be a tax on income in contrast to an operating cost. Judgement is also required in assessing whether deferred tax assets and certain deferred tax liabilities are recognised on the statement of financial position. Deferred tax assets, including those arising from temporary differences and tax losses are recognised only where it is considered more likely than not that they will be recovered, which is dependent on the generation of sufficient future taxable profits.

Assumptions about the generation of future taxable profits depend on management's estimates of future cash flows. These depend on estimates of future business expectations, operating costs, capital expenditure, and other capital management transactions. Judgements are also required about the application of income tax legislation. These judgements and assumptions are subject to risk and uncertainty, hence there is a possibility that changes in circumstances will alter expectations, which may impact the amount of deferred tax assets and deferred tax liabilities recognised on the statement of financial position and the amount of other tax losses and temporary differences not yet recognised. In such circumstances, some or all of the carrying amounts of recognised deferred tax assets and liabilities may require adjustment, resulting in a corresponding credit or charge to the statement of comprehensive income.

Leases – estimating the incremental borrowing rate

The Club cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate (IBR) to measure lease liabilities. The IBR is the rate of interest that the Club would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Club 'would have to pay', which requires estimation when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Club estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates.

NOTES TO THE FINANCIAL STATEMENTS *(continued)*

For the year ended 30 June 2023

4 REVENUE AND EXPENSES

	2023 \$	2022 \$
(a) Sale of goods and services		
Gaming	73,921,519	49,822,503
Bistro	3,404,549	2,584,584
Bars	1,994,314	1,364,518
Café	921,281	486,097
Functions	391,045	231,876
Health and fitness	1,648,273	960,082
Ticket sales	207,817	127,685
ATM and other commissions	228,472	159,944
Keno and TAB commissions	195,558	130,297
Subscriptions and joining fees	143,480	152,678
Bowling fees	6,186	3,677
Gift shop	9,090	5,450
Total sale of goods and services	83,071,584	56,029,391
Geographical markets		
Australia	83,071,584	56,029,391
Sale of goods and services		
Sale of services	76,434,407	51,408,174
Sale of goods	6,637,177	4,621,217
Total sale of goods and services	83,071,584	56,029,391
Timing of revenue recognition		
Goods and services at a point in time	81,466,691	54,545,058
Services transferred over time	1,604,893	1,484,333
Total	83,071,584	56,029,391
(b) Other revenue		
Rental	667,335	583,573
Interest received	1,832,348	117,473
Total other revenue	2,499,683	701,046
(c) Other income		
Profit on sale of Waterview Club	-	7,437,312
Government subsidy	251,504	1,200,000
GST rebate	51,540	51,540
Gains on disposal of property, plant and equipment	50,738	-
Miscellaneous income	6,776	5,839
Total other income	360,558	8,694,691

NOTES TO THE FINANCIAL STATEMENTS *(continued)*

For the year ended 30 June 2023

4 REVENUE AND EXPENSES *(continued)*

	2023 \$	2022 \$
(d) Employee benefits expense		
Wages and salaries	14,844,614	12,378,828
Defined contribution superannuation expenses	1,617,485	1,289,060
Payroll tax	909,540	686,770
Workers' compensation costs	317,358	219,872
Other employee benefit expenses	1,835,511	1,685,911
Contract wages	478,320	352,267
Staff amenities	779,684	543,764
Staff training	55,978	45,925
Recruitment costs	57,683	62,643
Total employee benefits expense	20,896,173	17,265,040
(e) Finance costs		
Bank loans*	592,235	-
Interest on lease liabilities	35	656
Total finance costs	592,270	656
<p>* Finance costs on bank loans relates to the line fee and loan approval fee paid on \$75 million unutilised secured Term Loan. ANZ Bank approved the secured Term loan for Lidcombe Club expansion and renovation works. The loan is available subject to satisfying the remaining conditions of the agreement.</p>		
(f) Depreciation and amortisation expense, including write-offs		
Depreciation and amortisation expense	3,707,012	3,930,026
Write-off of assets*	3,736,649	309,283
Depreciation on leased assets	11,209	33,627
Total depreciation and amortisation expense	7,454,870	4,272,937
<p>* Further to these, the Club has also written off certain capital work in progress items amounting to \$Nil (2022: 465,228) which were included within Strategic and Master Planning expenses.</p>		

NOTES TO THE FINANCIAL STATEMENTS *(continued)*

For the year ended 30 June 2023

4 REVENUE AND EXPENSES *(continued)*

	2023 \$	2022 \$
(g) Other expenses		
Fees for Ernst and Young		
For auditing statutory financial report	85,949	63,151
For tax compliance services	37,650	54,350
Total auditors remuneration	123,599	117,501
Internal audit	53,000	63,988
Compliance expenses	357,590	285,863
Consultant and legal expenses	126,717	178,834
Subscriptions	235,996	300,221
Telephone, internet and pay TV expenses	279,910	229,694
Requisites	345,599	205,297
Land tax	167,374	150,108
Bank charges	118,954	46,113
Members amenities	72,677	42,467
Bowling green maintenance direct cost	67,020	57,491
Loss on disposal of property, plant and equipment	3,562	-
Other expenses	920,848	636,572
Total other expenses	2,872,846	2,314,149

NOTES TO THE FINANCIAL STATEMENTS *(continued)*

For the year ended 30 June 2023

5 INCOME TAX

	2023 \$	2022 \$
(a) Income tax expense		
The major components of income tax expense are:		
Statement of comprehensive income		
<i>Current income tax</i>		
Current income tax charge	958,000	459,047
Adjustments in respect of current income tax of previous years	(30,789)	(52,824)
Income tax expense reported in the statement of comprehensive income	927,211	406,223
(b) Numerical reconciliation between aggregate tax expense recognised in the statement of comprehensive income and tax expense calculated per the statutory income tax rate		
The Income Tax Assessment Act, 1997 (Amended) provides that under the concept of mutuality Clubs are only liable for income tax on income derived from non-Members and from outside entities.		
A reconciliation has been performed between the accounting profit before income tax and the Club's income tax expense for the year		
Accounting profit before income tax	14,231,611	13,221,423
At the Club's statutory income tax rate of 30% (2022: 30%)	4,269,483	3,966,427
Non-temporary differences	(160,571)	555,474
Member only income	(1,168,178)	(873,028)
Member only expenses	1,260,722	879,335
Effect of mutuality	(3,243,456)	(1,757,630)
Other items (net)	-	(54)
Capital losses not previously recognised	-	(2,311,477)
(Over)/Under provision of previous year	(30,789)	(52,824)
Aggregate income tax expense	927,211	406,223

NOTES TO THE FINANCIAL STATEMENTS *(continued)*

For the year ended 30 June 2023

6 CASH AND CASH EQUIVALENTS AND TERM DEPOSITS

	2023 \$	2022 \$
<i>Cash and cash equivalents</i>		
Cash at bank and in-hand	8,593,024	23,656,841
Short term deposits – with an original maturity of up to three months	2,820,000	-
	11,413,024	23,656,841
<i>Term deposits</i>		
Term deposits – with an original maturity of over three months	52,000,000	31,000,000
<p>Cash at bank and term deposits earn interest at floating rates based on daily bank deposit rates. The carrying amounts of cash and cash equivalents represents fair value.</p> <p>Term deposits are made for six months (2022: for six months), depending on the immediate cash requirements of the Club, and earn interest at the respective short-term deposit rates.</p>		
Reconciliation to statement of cash flows		
For the purposes of the statement of cash flows, cash and cash equivalents comprise of the above.		
Cash at bank and in hand	8,593,024	23,656,841
Short term deposits – with an original maturity of up to three months	2,820,000	-
	11,413,024	23,656,841

7 TRADE AND OTHER RECEIVABLES (CURRENT)

	2023 \$	2022 \$
Trade receivables	16,503	9,155
Other receivables	695,627	57,357
Carrying amount of trade and other receivables	712,130	66,512

8 INVENTORIES (CURRENT)

	2023 \$	2022 \$
Total inventory at the lower of cost and net realisable value	298,863	269,103

9 OTHER ASSETS (CURRENT)

	2023 \$	2022 \$
Prepayments	438,215	327,727

NOTES TO THE FINANCIAL STATEMENTS *(continued)*

For the year ended 30 June 2023

10 PROPERTY, PLANT AND EQUIPMENT

	Land and buildings \$	Plant and equipment \$	Right-of-use assets \$	Work in progress \$	Total \$
At 30 June 2023					
Cost	143,339,509	40,623,054	112,089	16,032,042	200,106,694
Accumulated depreciation and impairment	(22,197,053)	(33,557,319)	(112,089)	-	(55,866,461)
Net carrying amount	121,142,456	7,065,735	-	16,032,042	144,240,233
At 30 June 2022					
Cost	149,735,844	41,720,604	112,089	9,520,803	201,089,340
Accumulated depreciation and impairment	(23,359,473)	(34,116,135)	(100,880)	-	(57,576,488)
Net carrying amount	126,376,371	7,604,469	11,209	9,520,803	143,512,852

(a) Reconciliation of carrying amounts at the beginning and end of the year

	Land and buildings \$	Plant and equipment \$	Right-of-use assets \$	Work in progress \$	Total \$
Year ended 30 June 2023					
At 1 July 2022 net of accumulated depreciation	126,376,371	7,604,469	11,209	9,520,803	143,512,852
Additions	22,036	1,694,870	-	6,516,861	8,233,767
Disposals	-	(51,515)	-	-	(51,515)
Transfers	-	5,622	-	(5,622)	-
Write offs	(3,585,309)	(151,340)	-	-	(3,736,649)
Depreciation charge for the year	(1,670,642)	(2,036,370)	(11,209)	-	(3,718,221)
At 30 June 2023 net of accumulated depreciation	121,142,456	7,065,735	-	16,032,042	144,240,233

(b) Core and non-core land

With reference to section 41J of the Registered Clubs Act, the properties owned or occupied by the DOOLEYS Lidcombe Catholic Club Ltd, as at 30 June 2023, are as follows:

Core properties:

- 18–34 John Street, Lidcombe (DOOLEYS Lidcombe Catholic Club licensed premises)
- 96 Kingsland Road, Regents Park (DOOLEYS Regents Park Sports Club at Regents Park licensed premises)

Non-core properties:

- 6 John Street, Lidcombe
- 8 John Street, Lidcombe
- 12 John Street, Lidcombe
- 14 John Street, Lidcombe
- 100 Kingsland Road, Regents Park
- 102 Kingsland Road, Regents Park
- 1 Board Street, Lidcombe
- 2 Board Street, Lidcombe
- 4 Board Street, Lidcombe
- 6 Board Street, Lidcombe
- 8 Board Street, Lidcombe
- 10 Board Street, Lidcombe
- 12 Board Street, Lidcombe
- 14 Board Street, Lidcombe
- 16 Board Street, Lidcombe
- 18 Board Street, Lidcombe
- 20 Board Street, Lidcombe
- 22 Board Street, Lidcombe
- 24 Board Street, Lidcombe
- 26 Board Street, Lidcombe
- 28 Board Street, Lidcombe
- Lot 100 Board Street, Lidcombe
- 3 Ann Street, Lidcombe
- 5 Ann Street, Lidcombe
- 7 Ann Street, Lidcombe
- 9 Ann Street, Lidcombe
- 11 Ann Street, Lidcombe
- 13 Ann Street, Lidcombe
- 15 Ann Street, Lidcombe
- 17 Ann Street, Lidcombe
- 19 Ann Street, Lidcombe
- 21 Ann Street, Lidcombe

NOTES TO THE FINANCIAL STATEMENTS *(continued)*

For the year ended 30 June 2023

11 INTANGIBLE ASSETS

	2023 \$	2022 \$
<i>Gaming machine entitlements at cost</i>		
Cost (gross and net carrying amount)	15,602,599	15,101,750

(a) Reconciliation of carrying amount at beginning and end of the year

	2023 \$
<i>Gaming machine entitlements at cost</i>	
Carrying amount – opening	15,101,750
Additions	500,849
Carrying amount – closing	15,602,599

(b) Description of the Club's intangible assets

Gaming machine entitlements

Gaming machine entitlements are carried at cost less accumulated impairment losses and have been determined to have indefinite useful lives. Gaming machine entitlements are subject to impairment testing on an annual basis or whenever there is an indication of impairment.

12 TRADE AND OTHER PAYABLES (CURRENT)

	2023 \$	2022 \$
Trade payables	638,468	838,815
Gaming machine tax	1,675,029	3,326,052
Community support payable	506,859	166,566
Other payables and accrued expenses	1,392,916	2,708,780
Total trade and other payables	4,213,272	7,040,213

(a) Trade payables

Trade payables are non-interest bearing and are normally settled within 30 days from recognition.

(b) Other payables

Other payables are non-trade payables, are non-interest bearing and have an average term of six months.

NOTES TO THE FINANCIAL STATEMENTS *(continued)*

For the year ended 30 June 2023

13 PROVISIONS

	2023 \$	2022 \$
Current		
Employee entitlements	3,259,638	3,247,726
Non-current		
Employee entitlements	401,660	434,482

14 OTHER LIABILITIES

	2023 \$	2022 \$
Current		
Revenue received in advance	129,427	129,988
Lease liability	-	12,543
	129,428	142,531
Non-current		
Revenue received in advance	273,893	238,007
	273,893	238,007

Members can pay their subscription on an annual or 5-year basis. Members' subscriptions paid on a 5-year basis are amortised over the period of subscription.

	2023 \$	2022 \$
Below is the movement in the lease liability:		
As at 1 July	12,543	49,619
Accretion of interest	35	656
Payments	(12,578)	(37,732)
As at 30 June	-	12,543

NOTES TO THE FINANCIAL STATEMENTS *(continued)*

For the year ended 30 June 2023

15 RETAINED EARNINGS AND RESERVES

	2023 \$	2022 \$
(a) Retained earnings		
Balance at 1 July	198,911,551	186,096,351
Profit for the year	13,304,400	12,815,200
Balance at 30 June	212,215,951	198,911,551
	Amalgamation reserve \$	Total \$
(b) Reserves		
At 1 July 2021	3,876,744	3,876,744
At 30 June 2022	3,876,744	3,876,744
At 30 June 2023	3,876,744	3,876,744

Nature and purpose of reserves

Amalgamation Reserve

The amalgamation reserve is used to record differences between the fair value of net assets acquired through amalgamations and the consideration paid.

16 COMMITMENTS AND CONTINGENCIES

Commitments

Capital commitments as at 30 June 2023 amounted to \$Nil (2022: \$2.8M).

Contingencies

There were no contingent liabilities as at 30 June 2023 (2022: \$Nil).

NOTES TO THE FINANCIAL STATEMENTS *(continued)*

For the year ended 30 June 2023

17 RELATED PARTY DISCLOSURES

Key management personnel

Key management personnel, being those persons having authority and responsibility for planning, directing and controlling activities of the Club, include the Directors and Executive Management of the Club.

The key management personnel compensation included in employee benefits expense are as follows:

	2023 \$	2022 \$
	1,810,630	1,580,489

(a) Honorarium to Directors

The Chairman's honorarium is capped at the amounts approved each year by the Members at the Annual General Meeting, (2023: \$56,560; 2022: \$48,528). During the year, the Club paid a total of \$56,560 (2022: \$48,528) to the Chairman and \$31,560 (2022: \$24,264) to the Vice Chairman for their role in the Club. The Directors other than Chairman and Vice Chairman is capped at the amounts approved each year by the Members at the Annual General Meeting (2023: \$18,900; 2022: \$12,132). During the year, the Club paid each Director \$1,575 per month (2022: \$1,011) as an honorarium. The Club also paid \$1,575 per month (2022: \$1,011) to the Chairman of each Board Committee.

(b) Other transactions with key management personnel

Further to the above remuneration, in the course of attending the Club and/or representing the Club in an official capacity, key management personnel were provided with meals, beverages and travel on a complimentary basis totalling \$40,718 (2022: \$13,389).

From time to time, directors of the Club may purchase goods from the Club or participate in other Club activities. These purchases and participations are on the same terms and conditions as those entered into by other Club Members and are trivial or domestic in nature.

Apart from the details disclosed above in this note, all other transactions entered into during the year with related parties, directors and director related entities are no more favourable than those available to other customers and members.

18 EVENTS AFTER BALANCE DATE

There have been no significant events occurring after the balance date which may affect either the Club's operations or results of those operations or Club's state of affairs.

DIRECTORS' DECLARATION

In accordance with a resolution of the Directors of DOOLEYS Lidcombe Catholic Club Ltd, we state that:

In the opinion of the Directors:

- (a) the financial statements and notes of the Club for the financial year ended 30 June 2023 are in accordance with the Corporations Act 2001, including:
 - (i) giving a true and fair view of the Club's financial position as at 30 June 2023 and of its' performance
 - (ii) complying with Australian Accounting Standards – Simplified Disclosure requirements and Corporations Regulations 2001;
- (b) there are reasonable grounds to believe that the Club will be able to pay its debts as and when they become due and payable.

On behalf of the Board



John Munce
Director and Chairman



Michael Renshaw
Director

Sydney
22 August 2023

Independent auditor's report to the members of DOOLEYS Lidcombe Catholic Club Ltd

Opinion

We have audited the financial report of DOOLEYS Lidcombe Catholic Club Ltd (the Company), which comprises the statement of financial position as at 30 June 2023, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial report of the Company is in accordance with the *Corporations Act 2001*, including:

- a. Giving a true and fair view of the Company's financial position as at 30 June 2023 and of its financial performance for the year ended on that date; and
- b. Complying with Australian Accounting Standards - Simplified Disclosures and the *Corporations Regulations 2001*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial report* section of our report. We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information other than the financial report and auditor's report thereon

The directors are responsible for the other information. The other information is the directors' report accompanying the financial report.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



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Responsibilities of the directors for the financial report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards - Simplified Disclosures and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

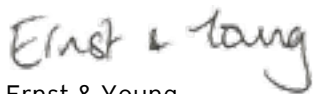
Auditor's responsibilities for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- ▶ Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ▶ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- ▶ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- ▶ Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- ▶ Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



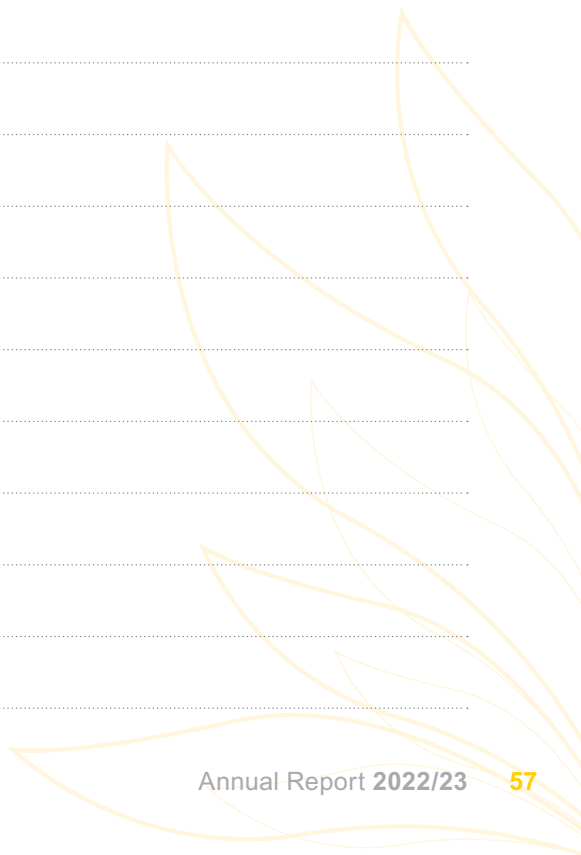
Ernst & Young



Mark J Conroy
Partner
Sydney
22 August 2023

NOTES

A series of horizontal dotted lines for writing notes.





DOOLEYS

DOOLEYS Lidcombe Catholic Club
24–28 John Street, Lidcombe NSW 2141
Ph: 02 8745 6100 www.dooleys.com
ABN 95 000 963 244